

Issues Checklist
Test and Evaluation Project for CBR Technology

1. Definition of Specific Outcome Desired
 - What is the specific goal or outcome desired at the end of the testing and evaluation process?
e.g., Is the testing supposed to:
 - Answer specific technical design questions?
 - Answer specific risk/benefit questions?
 - Support specific performance claims?
 - Assure readiness for immediate deployment in specific applications?
 - Demonstrate compliance with an applicable standard?
 - Are the relevant and appropriate stakeholders involved consistent with that goal?
 - Will the testing plan as proposed actually produce that outcome?
 - Do all stakeholders have the same goal? If not, are their goals compatible with one another?

2. Technology Selection and Justification
 - Why specifically was this technology selected for rapid testing?
 - What advantages exist to this new technology?
 - How has the technology been proven in other applications?
 - How is the technology innovative?
 - What is the specific threat the technology is intended to address?

3. Technical Approach
 - Is there a good concept of operations to help guide test plan? (e.g., how it is used, by whom, under what circumstances)
 - What are the boundary conditions for the testing? (e.g., concentrations, scenarios)
 - Is the testing best done in phases?
 - What testing agents will be used, and why?
e.g., is agent selected based on:
 - Threat?
 - Standards?
 - Difficulty of treatment?
 - Likelihood of use?
 - Toxicity?
 - Safety?
 - Cost?
 - Can less costly or less dangerous surrogates be used? If so, how will they be selected?

- Are there applicable standards? If not, what standards will be used?
 - Military?
 - Civilian Workplace?
 - Public Health?
 - Technology-based?
 - Customer defined?
 - Will the test plan satisfactorily demonstrate compliance with those standards?
 - What sensitivity analysis is needed for each variable?
 - Are the testing methods and protocols well developed, technically sound, and achievable based on the test objective?
 - What assumptions are inherent in the technical plan?
 - What are the input concentration variables? (e.g. quality of uncontaminated media, flow rate, pressure, temperature)
 - What factors need to be tested besides efficacy?
 - Manufacturing and quality standards for production?
 - Prolonged performance of system and components?
 - Reliability and maintainability?
 - Life expectancy?
 - Scalability?
 - Toxic Industrial Materials/Toxic Industrial Chemicals?
 - Cost of operation
 - Products of incomplete destruction
 - What level and type of reporting and documentation is needed?
 - Will the testing be destructive of the equipment to be tested or can materials be cleaned/reused?
 - Have the compatibility of the agents with materials of construction of equipment been tested or evaluated?
 - Are all parties satisfied with the technical approach?
4. Health, Safety & Environment
- Are the procedures for testing safe to persons, equipment and the environment?
 - Is the laboratory properly equipped to handle the hazards safely?
 - Is the laboratory staff trained to handle the hazard safely?
 - Is safety build into the test plan?
 - Are all necessary permits/approvals to conduct testing at this location?
5. Cost
- Who will pay for testing? How much will each party contribute?
 - What are the specific costs involved in testing?
 - Are the costs reasonable in relation to the work to be performed?
 - Are the costs reasonable in relation to the benefits to be achieved?
 - What costs are outside the scope of the testing itself?
 - Are there alternatives that would reduce the cost?
 - Are the costs reasonably related to the benefits each party hopes to achieve?
 - How will payments be made?

6. Schedule

- Is the schedule reasonable?
- Is the schedule achievable?
- Does the schedule impact costs significantly?
- Does the schedule impact staffing and staffing availability?
- How does the schedule relate to the availability of other possible avenues of support?

7. Risks

- What are the risks that the costs will increase? How will those risks be managed?
- What are the risks of harm during testing? How will those risks be managed?
- What are the risks of delay? How will those risks be managed?
- What are the risks of system nonperformance? How will those risks be managed?
- What are the risks of inadequate testing? How will those risks be managed?

8. Benefits

- What benefits will result from the outcome sought from the testing?
- Are users committed to purchase or invest but for the completion of the test?
- Is there assurance (e.g., letters of commitment) that these users will be satisfied by these tests?

9. Security & Access to Testing Site

- Are there limitations on access to testing facilities because of nationality or other factors?
- Are there security measures that can be established to permit easy and frequent access to testing? (e.g., badging)
- Will any of the testing or results need to be classified or restricted?
- Do participants need and have necessary security clearances to participate fully in the tests or review test results?
- Who will hold security clearances?

10. Rights to data

- Who will own what rights in the data generated in the test?
- Who will own the rights in the report?
- Will the data be publicly available? When, and under what circumstances?

11. Protection of Confidential Information

- What obligations of confidentiality are in place?
- How can you be sure these obligations are being met?

12. Communication

- Who is permitted to say what to whom?
- What rights do sponsors have to review all communications in conjunction with test?

13. Management and Staffing

- What are important characteristics for project participants:
 - Organization?
 - Management?
 - Communication Skills?
 - Follow-through?
 - Documentation?
 - Attitude?
 - Availability?
 - Technical competence?
 - Absence of Conflicts of Interest?
 - Ability to work with others?
- How can it be assured that the right people are on the project?
 - For the testing organization?
 - For the government project manager?
 - For the technology provider?
- What are the alternatives?
- Does project sponsor have a right to 'veto' testing team leaders or members?
- Are there backups if first team is unavailable or unacceptable?

14. Products Liability Risk

- Will the buyer be willing to accept risk of product performance?
- Is the vendor willing to indemnify the customer?
- What is the potential liability in the absence of an agreement?
- Is an agreement effective in transferring liability?
- Is there a statutory scheme to limit liability?
- How does the new process for contractor liability protection in HR5005 affect this test?

15. Conflicts of Interest

- Who has a conflict of interest in the testing process?
- How is that conflict to be managed/avoided?

16. Competition

- Should there be limits on the ability of the government program managers supporting other technologies to use the test or access to confidential information to detriment of vendor?
- How do we prevent unfair competition?
- How do we encourage fair competition?

17. Transparency

- How much transparency is there in the testing process?
- Who will have access to background papers?
- How will peers be selected?
- Who will have access to peer review comments?

18. Contract vehicle

- What is the best contract vehicle for the testing?
 - CRADA
 - Technical Services Agreement
 - MOU
- Who are the parties to the agreement?
- Are the terms adequate to address all major concerns?